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Memorandum for Holders-1  
USIB-M-712  
29 January 1976

UNITED STATES INTELLIGENCE BOARD

file: EYE 1

MEMORANDUM FOR HOLDERS OF USIB-M-712

SUBJECT : Draft Minutes of the 15 January 1976  
Intelligence Board Meeting

REFERENCE : USIB-M-712, 15 January 1976

1. The United States Intelligence Board approved the reference minutes on 29 January 1976.

2. The Acting Member, DIA, concurred subject to the deletion of the phrase "in DIA" on line 8 of page 6. The NSA Member concurred subject to changes in the first paragraph of page 5. Revised pages reflecting these changes are attached for substitution in all copies of the reference.

[Redacted Signature]

Executive Secretary

Attachment

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[REDACTED]

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X1 [REDACTED] said that he fully agreed with Mr. Colby's views,  
noting that he had supported the entire KIQ process from the outset.  
X1 [REDACTED] believed, however, that the report before the Board had  
a negative value, all the more frustrating when a solution was almost  
within grasp. He suggested that it might be more useful to examine each  
KIQ individually through the NIO structure and focus attention on the KIQ  
strategy report. He said that statistical analysis remains to be developed  
to the point of being useful, and that evaluation by discrete substantive  
entity seemed to be the proper point of departure. [REDACTED] observed  
that, while he agreed with Mr. Colby's point regarding the need to develop  
a managerial system, we must also address whether the right evaluative  
information is being produced to support decision making. He again stressed  
the value of the KIQs and the KIQ strategy reports as one of the more valuable  
efforts which had been made within the USIB structure in recent years.

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X1 [REDACTED] said that DIA heartily endorsed [REDACTED]  
and Mr. Colby's views on this matter.

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Mr. Colby indicated his concern about the time and difficulty  
involved in obtaining statistical data. In response, [REDACTED]  
said that, with NSA's computers, this was not the problem for his  
agency, the real problem was to understand the data once it had been  
produced. [REDACTED] said that it was much more difficult for DIA  
to develop data than it was for NSA, but that DIA supported the overall  
concept.

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X1 Mr. Colby asked if there were any suggestions on how to simplify  
the process. [REDACTED] said that DIA may have suggestions based  
on its development of the Defense KIQs process. Mr. Carver suggested  
that if the USIB wished to support additional attention on this matter, the  
NIOs could select one or two KIQ strategies for in depth examination to  
see if the process could be made more meaningful. Mr. Carver said  
that this would require the NIOs to address the selected KIQs in a  
detailed and precise manner, including candid discussion of deficiencies  
and what must be done to answer the KIQs. He said the results of such

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an examination might be a call for an effort in excess of the budget; this then should drive a USIB discussion of the priorities of each requirement. Mr. Carver noted that such an effort would require full community cooperation. Mr. Colby observed, as noted by [ ] that the KIQ strategy reports were very important, justifying a lot of effort to make them work.

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X1 [ ] Commenting on the large number of man hours involved, [ ] observed that the overall process for the FY-76 KIQs was further behind than was the case a year ago for FY-75. He suggested that the KIQs may not need to be specifically keyed to fiscal years. Mr. Colby commented that, if the overall process can be made to work, it would not be so important to hold it to a fiscal year basis. Mr. Carver suggested formulating KIQs once and then annually reviewing and updating them.

Mr. Colby said he would look to the Intelligence Community Staff to examine this problem based on the points raised during the USIB discussion. The Intelligence Community Staff should provide the DCI and the USIB with the results of the review for consideration regarding how to proceed with the KIQ evaluation process.

3. Presentation of National Intelligence  
Distinguished Service Medal to  
Mr. W. E. Colby

The USIB was convened in special session at 1130 hours for the purpose of awarding Mr. Colby the National Intelligence Distinguished Service Medal.

X1 [ ] presented the award accompanied by the following citation:

"Mr. William E. Colby is hereby awarded the National Intelligence Distinguished Service Medal for distinguished and meritorious service and achievement on behalf of the United States

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